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DCI/IC-72-0895

25 October 1972

MEMORANDUM FOR: Mr. Robert Wattles, A/DDS

SUBJECT: D/DCI/IC Projects Which May Affect Future
                    Training Requirements

1. As a matter of background information in your consideration of future training responsibilities of OTR, I thought you would be interested in the following comments on two projects which are being undertaken in the Product Review Group of the IC staff. Both of these projects relate to the charge in the President's memorandum of 5 November 1971, "Organization and Management of the U.S. Foreign Intelligence Community," that "a determined effort be made to upgrade analysis personnel and analysis methods."

2. The first project is examining the training in analytical methodologies which is being provided intelligence production analysts in CIA, DIA, and INR/State. Annexes to the study already have been prepared on each organization. The text of the study will evaluate the manner in which this training is being applied in the production process and will comment on expected future requirements. It already is clear, however, that one of the objectives should be the fostering of an improved environment within the production offices for experimentation with new analytical methodologies on live intelligence problems and increased use of computer support to take advantage of what the behavioral sciences and information sciences can offer.

3. The second project, closely related to the training study, involves an examination of ways and means of experimenting with new and better ways of developing intelligence products. The recent decision to authorize establishment of a five-man staff in DDI for this purpose is one of several indications of growing interest in this problem in the intelligence community. Both DIA and INR/State have experimental efforts underway. PRG/IC is working with the DOD Advanced Research Projects Agency to learn what applicable research, of at least potential use to the intelligence community, already has been financed in universities and elsewhere by ARPA. It now seems probable that one recommendation of the study is going to be that the DCI form a community committee to foster exchanges of information on product development among elements of the intelligence production community and to propose specific research projects.

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4. Both of these study efforts are still in their information gathering stages, but I am already convinced that there is a growing realization in the offices involved with production of finished intelligence of the need for adopting advanced analytic methods and that expanded training in analytical methodologies and the information sciences will be necessary. Since all of the organizations face problems which are quite similar in nature, the kinds of training required also are going to be similar. This will increase interest in jointly-sponsored training activities or in training conducted by one organization for the use of all as a matter of common concern. In view of the responsibilities of the DCI in matters of community resource use, there may well be a tendency to look to him for leadership in fostering arrangements which will provide training at the least overall cost.

(signed)   25X1A

Chief, PRG/IC

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